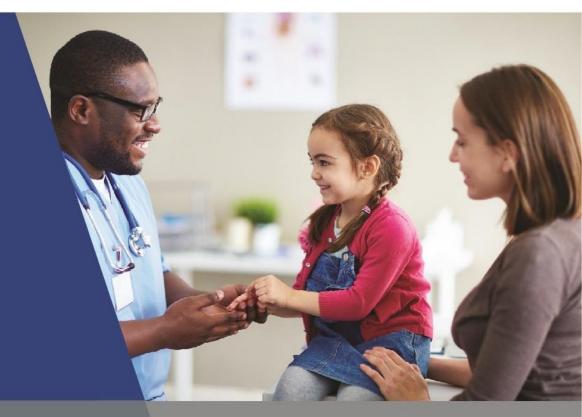
Best Practice:

Your primary care panel report















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The panel report program

The *Best*Practice Primary Care Panel Reports are developed by the Saskatchewan Health Quality Council, with the involvement of the SMA, and guided by physicians. Established by government legislation in 2002, the Health Quality Council (HQC) is a provincial organization with a mandate to accelerate improvement in the quality of health care in Saskatchewan. HQC works with patients and families, clinicians, administrators, researchers, and quality improvement specialists to make health care better and safer for everyone in Saskatchewan.

Acknowledgments

Saskatchewan's panel reports are the product of collaboration involving several organizations in this province and build on the experiences of our sister agencies, Health Quality Ontario and the Health Quality Council of Alberta. The production of these reports is made possible by financial support from the Saskatchewan Medical Association and the College of Medicine, Department of Academic Family Medicine (University of Saskatchewan). We wish to thank eHealth Saskatchewan for providing their resources, technology, and infrastructure supports in the development and delivery of these reports. These reports are created *with* physicians *for* physicians.

For the 2022 edition, HQC would like to thank the **Physician Expert Panel** for their guidance in this work:

- Dr. Sarah Bates
- Dr. Kristin Bonkowski Foy
- Dr. Jessica Harris
- Dr. Emmett Harrison, Family Medicine Resident
- Dr. Mark Lees
- Dr. Christo Lotz
- Dr. Stan Oleksinski
- Dr. Ginger Ruddy
- Meric Osman, Research & Data Team Lead, SMA

HQC also wishes to acknowledge the following for their contributions:

- Shawn McCann, Data Scientist, eHealth Saskatchewan
- Saskatchewan Ministry of Health, Data Trustee and supportive partner



Please note that you are the only one receiving this report; the results are not shared with anyone else.

Privacy of your data is being protected under the Health Information Protection Act. No other physician, government agency, and/or third party has access to this report unless you decide to share it. Your panel data will be used in an aggregated level as the provincial level comparison in other individual physician reports. Data for these reports were extracted from administrative health databases at the Ministry of Health and eHealth Saskatchewan under a data-sharing agreement.

Report overview

The *Best*Practice Primary Care Panel Reports is a standardized report developed specifically for use by Saskatchewan family physicians. It was created using administrative health databases to provide you with selected information about your patient panel. As a family physician, a strong understanding of your patient panel can be key to optimizing continuity of care, understanding the clinical needs of your patients, maintaining appropriate access for patients, and supporting clinic-level business planning.

For the 2022 version, patients have been assigned to your panel based on your billing claims between **January 1**, **2019 and December 31**, **2021**,

using an algorithm developed by Alberta Health Services that is 78%-85% accurate when compared to confirmed panels.

Actionable and timely data

A critical strategy for improving the health of Saskatchewan residents is providing family physicians with measurement and feedback, to stimulate improvement and innovation in how care is delivered in the community. This report has been developed to provide you with actionable and timely data that can support decision-making, quality improvement, and in turn better clinical outcomes. Reports such as this can be used to inform panel management in your clinic, better understand your panel's characteristics (e.g., panel size), and increase your understanding of how the care you provide fits within the broader health system. Furthermore, this report can also be leveraged to support you in adopting the Patient's Medical Home model developed by the College of Family Physicians of Canada. (https://patientsmedicalhome.ca/).

This report will enable you to analyze your patient panel's characteristics, various health indicators, emergency department utilization, hospital admissions, and prescription drug use for selected medications. Inside you'll also find helpful resources and external links to better your practice.

Please share your feedback

These reports are dynamic documents that will continue to evolve based on expert advice and feedback from you. Please share your thoughts, comments, and improvement ideas with us: bestpracticesask@hqc.sk.ca.

Continuing professional development credits

Quality improvement work that you initiate in response to your panel report may be eligible for Continuing Professional Development credits. For more information, contact bestpracticesask@hqc.sk.ca.

Take the next step with quality improvement training

Please visit the Saskatchewan Health Quality's website (<u>www.saskhealthquality.ca</u>) to learn more about these programs and to take part.

Program	Description	Length	CMP Credits	Compensation available	Program Focus
Intro to QI	A two-hour self-paced online certificate that provides an introduction to continuous quality improvement.	2 hours	No	No	Learners gain an understanding of what quality improvement is and why it is important.
Panel Report Interpretation Training Guide	A guide to interpreting the physician panel reports. Option 1) Independent Learning: a self-study booklet. Option 2) Group Learning: a group class (in-person or virtual).	Option 1: Self-study Guide - ~3 hours Option 2: Session – 5 hours	Independent Learning: 10. Group Learning: 15.	No	Learners will discover how to read panel report, understand what each indicator means, and how to interpret it.
Panel Investigation Training Guide	A deep dive into using the physician panel reports alongside physician EMR data. Option 1) Independent Learning: a self-study booklet. Option 2) Group Learning: a group class (in-person or virtual).	Option 1: Self-Study Guide - ~3 hours Option 2: Session – 5 hours	Independent Learning: 10. Group Learning: 15.	No	Learners exploring more in- depth questions related to each indicator to get a better understanding of what the results tell physicians about their practice and their patients.
Clinical Quality Improvement Program (CQIP)	10-month course. Includes a mix of theory and experiential learning, along with individual coaching and a community of practice.	10 months	 Mainpro+ (CFPC) credits Up to 184 MOC (Royal College of Physicians and Surgeons of Canada): Last cohort received ~44 credits 	Yes. Approx. up to \$30,000 per participant.	Designed to build capability in leading improvement work in health care, with a focus on clinical quality improvement projects.
QI in Clinics	16-week course. Includes a mix of self-directed theory and virtual classroom instruction, experiential learning, individual coaching, and a community of practice.	4 months	N/A at this time *plan to have this available for scale up, if applicable.	Yes, for physicians and service office staff.	Designed to build capacity for leading quality improvement work with primary care physicians and clinic office staff.

1 Panel Assignment Method

a) What is a panel of patients?

A physician's panel is the list of patients for whom you appear to be their main, or only, family physician. Note that this is determined from the patient's perspective.

b) How are these patients identified and assigned to my panel?

We used the "4-cut method" developed by Alberta Health Services to analyze all family physician billing records for the past 3 years (January 1, 2019 and December 31, 2021).

First, we identify all people with Saskatchewan Health coverage as of December 31, 2021.

Those that had no family physician (FP) visits within the 3-year period are labelled "unattached". Everyone who had at least 1 FP visit in the 3 years is proceeds to the 4-cut method:

cut #1

all patients who had all their FP visits with a **single** FP are assigned to that FP. The rest of the patients saw >1 FP and go to step 2.

In Alberta, the 4-cut method is 78%-85% accurate when compared to confirmed patient panels.

cut #2

all patients who had an FP that they had **most** of their visits with are assigned to that FP. Any unassigned patients go to step 3.

cut #3

all patients without a "most common" FP but had a physical exam are assigned to the FP that billed for their **most recent physical**. All remaining patients go to step 4.

cut #4

all remaining patients are assigned to the FP they saw most recently.

So here's how we arrived at your panel of patients....

Saw only you:

If an individual only saw you during the three years, he or she is assigned to your panel.

Saw you the majority of the time:

If an individual saw you and other family physicians, but visited you the majority of the time, he or she is assigned to your panel.

Had their last physical examination with you:

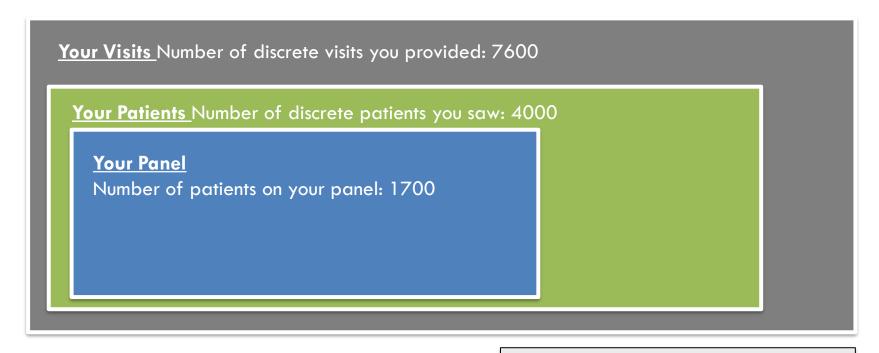
If an individual saw you and other family physicians the same number of times, he or she is assigned to you if you did the last physical exam.

Saw you last:

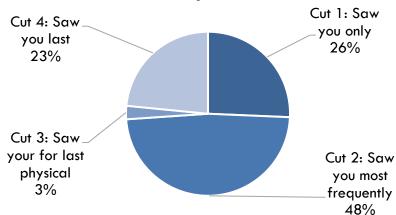
If an individual saw you and other providers the same number of times and has not had a physical, he or she is assigned to you if he or she saw you last.

1.1 How many patients are on my panel and how does this compare to the patients I've seen?

We used an approach developed by Alberta Health Services (called the 4-cut methodology) to assign patients to your panel, based on billing claims you provided between January 1, 2019 and December 31, 2021. Patients who were not seen within this period or new patients seen after this time are not included in a panel. To ensure the report is focused on your active patients, individuals who did not have Saskatchewan Health coverage on December 31, 2021 are also excluded. In Alberta, the 4-cut method is 78%-85% accurate when compared to confirmed patient panels.



Your Panel (as defined by 4-Cut Method)



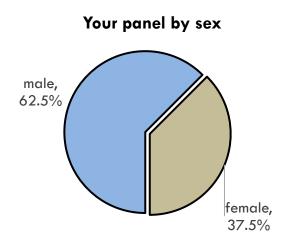
And there are 999 unattached patients in your network:

South West 3

The rest of this report is based on the patients in **Your Panel**

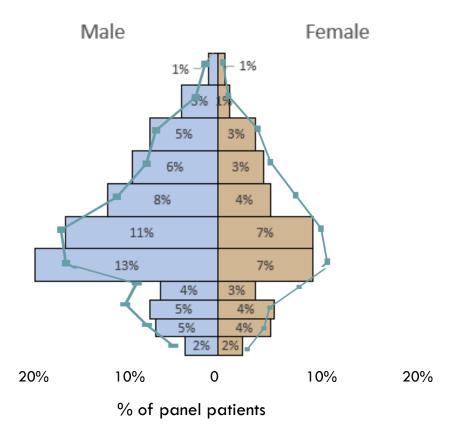
1.2 What is the age and sex profile of my panel patients?

How and why people interact with the health care system can vary by age and sex. The graphs below show your panel's profile based on these factors, which may help you understand your workload, patient behaviours and preferences, and lead to improved planning and outcomes.





% of your panel by age, for each sex

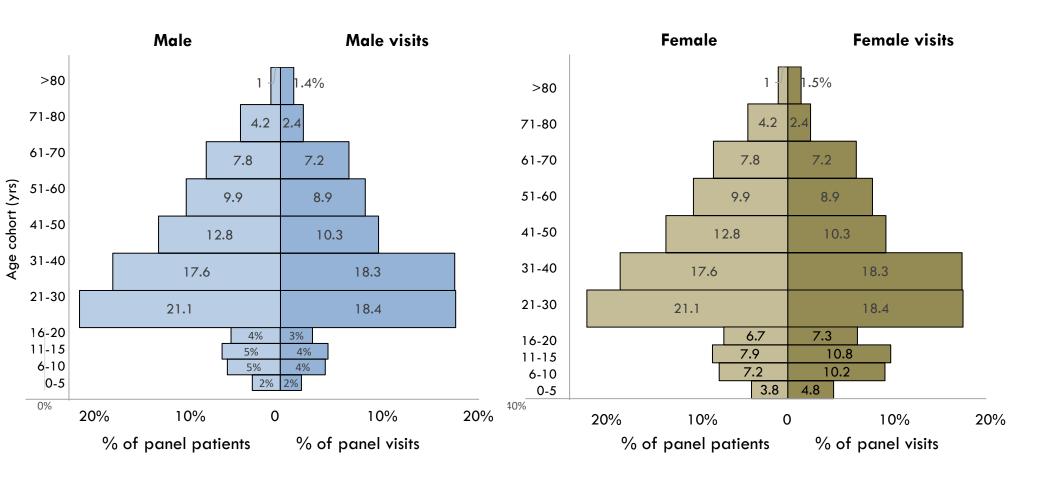


Network averages

2 PRIMARY CARE

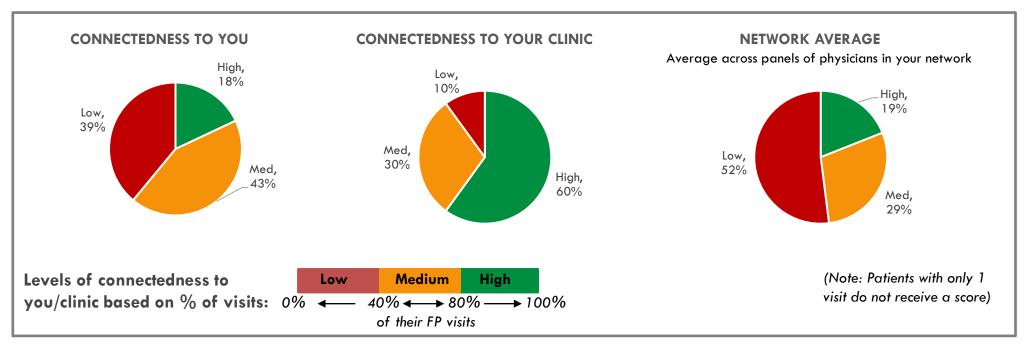
2.1 How are my visits distributed by patient age and sex? How does this compare to the demographics of my panel overall?

These figures show the relationship between % of your panel, and % of your patient visits, by age and sex. Comparing these proportions may show that some patient cohorts have far more (or less) visits than others, and than their presence in your panel suggests.



2.2 What is my panel's continuity of care?

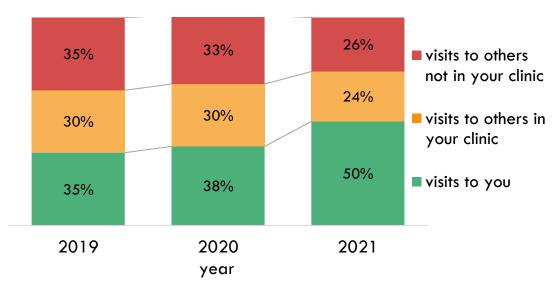
During any 3-year period, many patients will see more than one family physician. As continuity of care (i.e. seeing the same provider) is associated with better patient outcomes, the pie charts show your panel's continuity. This is calculated as the proportion of their FP visits that were with you or your clinic, to reflect team-based care.



Having a stable relationship with a family physician can...

- increase patients' satisfaction with their care
- improve patients' clinical outcomes
- decrease unnecessary tests
- reduce patients' use of acute services

% of your panel's FP visits by provider cohort



2.3 What are the most common conditions driving my patients' physician visits?

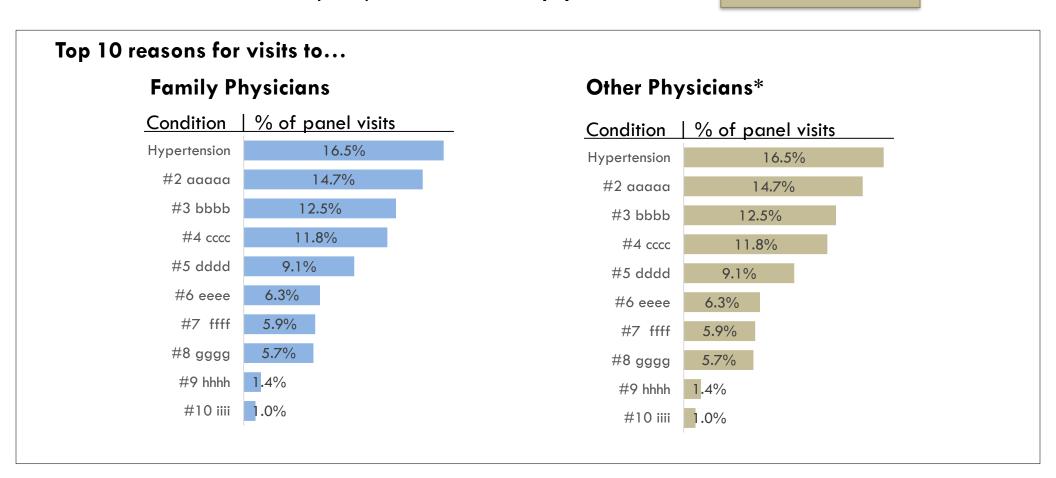
This page tells you the most common reasons why your patients see both family physicians and non-family physicians (specialists, Emergency Medicine physicians etc.). It is based on billing data and only reflects the first diagnostic code associated with the visit. Are there gaps? Are you caring for patients/cohorts where you believe there are not the appropriate supports available in the Network or within your practice? How could you advocate for your patients' needs?

The most common reason your patients saw a **family physician** was....

Hypertension

The most common reason your patients saw other physicians was....

COPD



^{*} Other Physicians: Specialists, Emergency Medicine physicians, etc.

3. CHRONIC CONDITIONS

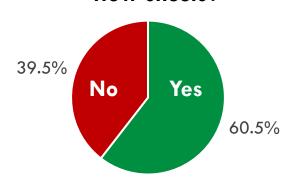
3.1 How well is diabetes being managed among the patients on my panel?

999 patients on your panel have diabetes

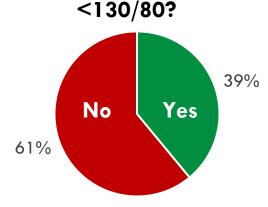
(% of your panel vs % in Network)

The Saskatchewan Chronic Disease Management Quality Improvement Project (CDM-QIP) flow sheets are created utilizing evidence-based best-practice guidelines. Diabetes Canada recommends an A1C target of $\leq 7.0\%$ and a blood pressure of <130/80 for most adults with type 1 or type 2. The figures below show how many patients on your panel have diabetes, how many of them had flow sheets in 2021, how many of your patients had blood pressure and their most recent A1C within target.

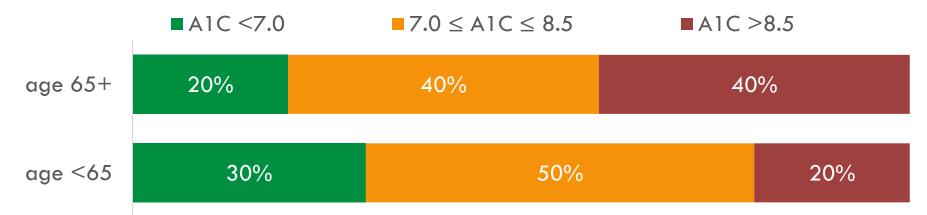
In 2021, did my patients have flow sheets?



Do my diabetic patients have blood pressure



A1C profile by patient age



3.2 How well is coronary artery disease (CAD) being managed among the patients on my panel?

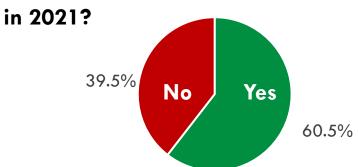
999 patients on your panel have CAD

% of your panel
% on average in Network

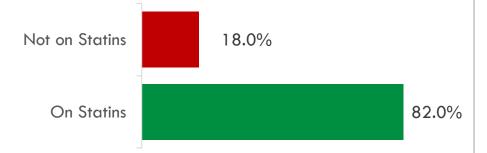
Coronary artery disease is also targeted through the CDM-QIP program. Coronary artery disease is an indication for statins and the Canadian Cardiovascular Society recommends an LDL <2 mmol/L or >50% reduction in LDL with statin therapy. Target blood pressure is <140/90 per Hypertension Canada. The figures below show how many patients on your panel have coronary artery disease, how many of them had flow sheets in 2021, their statin usage, and proportions meeting blood pressure and LDL targets.

Among your panel patients with CAD....

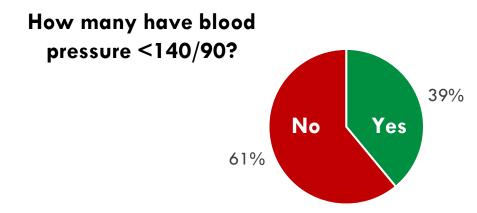
What proportion had flow sheets



What proportion are on statins?



Among your panel patients with CAD flow sheets....



What proportion had LDL ≤2 mmol/L?



4. Acute care utilization

4.1 How often did my panel patients visit an emergency department (ED)?

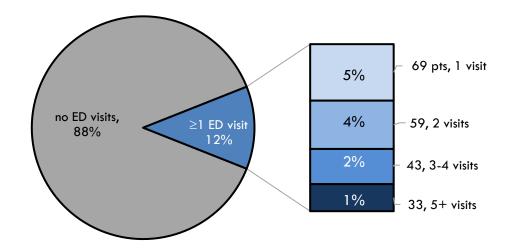
Emergency departments are designed to serve patients with immediate care needs. The figure below shows your panel's emergency visits, divided by triage levels. Research shows that a small number of patients are responsible for a large proportion of health care use. Do you see this pattern in your panel? For instance, did a lot of your patients visit an ED three or more times last year?

Panel patients that visited an ED in the past 3 years:

12% of your panel

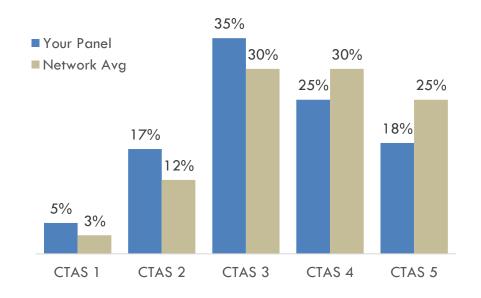
Average in your network: 13%

What was your panel's ED utilization in 2021?



How acute were they? (3 year avg)

% of ED visits by CTAS level



Canadian Triage and Acuity Scale (CTAS) Levels

- Level 1 Resuscitation
- Level 2 Emergent
- Level 3 Urgent
- Level 4 Less Urgent
- Level 5 Non-Urgent

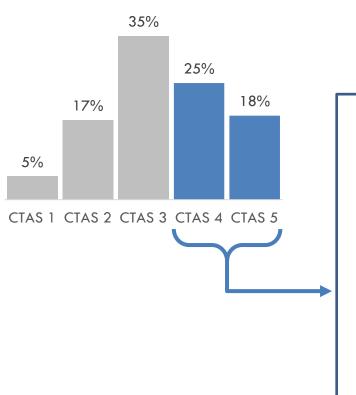
4.2 How often did my patients visit an emergency department (ED) for minor conditions?

This indicator shows ED visits for patients in your panel based on their CTAS level, further divided by the time of day they arrived at the ED.

Avoidable ED visits:

- Delay treatment for more urgent patients
- Can lead to unnecessary treatments
- Increase care costs
- Can put patient safety at risk.

% of your panel's ED visits by CTAS level



Your panel's CTAS 4/5 ED visits by time of day and year

	Daytime (8am – 5pm)	Evening (5pm - 10 pm)	Overnight (10pm – 8am)
2019	1	5	3
2018	2	1	1
2017	1		1

Interested in learning how CTAS 4/5 conditions differ from Ambulatory Care Sensitive Conditions (ACSCs)?

See:

4.3 How frequently were patients on my panel admitted to hospitals?

The data below show the percentage of your patients who were admitted to hospitals during the past year (2021) as well as their length of stay. The figures also show how many of your patients had multiple admissions and a breakdown of admissions by age.

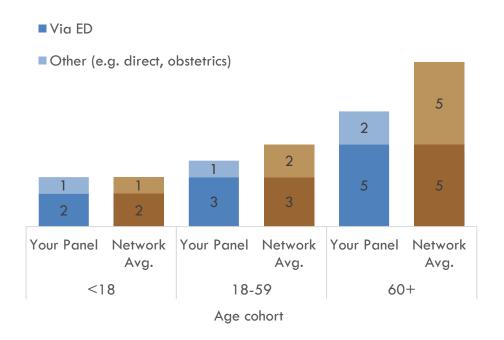
	Your Panel	Network Average
% of patients admitted	5%	7%
# of hospital admissions	10	11
Average Length of Stay (LOS)	27 days	23 days

How many times were patients admitted?

Number of patients on your panel who had...

3-4 admissions, 5+ admissions, 1, 1% 2 admissions, 12, 15% 1 admission, 64, 78%

How many admissions were there by age?



4.4 Why were my patients admitted to hospitals last year and how long were they there?

Here are the most common reasons for your patients' hospital admissions during the past year (2021). Day surgeries are not included. The figure also includes the average length of stay (LOS) for your patients versus the network average.

The most common reason your patients were admitted to hospital was.... Hypertension

The longest average LOS among your patients was for...

9999

The number of patients, admissions and LOS for the top 10 conditions

	# Patients		# Admissions		Average LOS (days)	
	Your Panel	Network Avg	Your Panel	Network Avg	Your Panel	Network Avg
Hypertension	13	7	13	7	5.7	5.8
#2 aaaaa	10	7	10	7	6.2	8.3
#3 bbbb	10	8	10	8	1.9	2.6
#4 cccc	8	8	8	8	5.5	5.5
#5 dddd	8	8	8	8	12.1	7.5
#6 eeee	7	9	7	9	9.9	8.1
#7 ffff	7	11	7	11	4.6	6.9
#8 gggg	7	11	7	11	23.3	13.8
#9 hhhh	6	14	6	14	13.2	5
#10 iiii	6	15	6	15	5.3	6.3

4.5 How does continuity of care relate to hospitalizations for conditions that are best cared for in primary care?

The table below shows your patients' admissions, lengths of stay, and readmissions for Ambulatory Care Sensitive Conditions (ACSC), divided according to their level of continuity/connectedness with you (i.e., low, medium, and high connectedness). The research literature shows that continuity of care improves patient outcomes and decreases hospital admissions and re-admissions.

Which conditions are included?

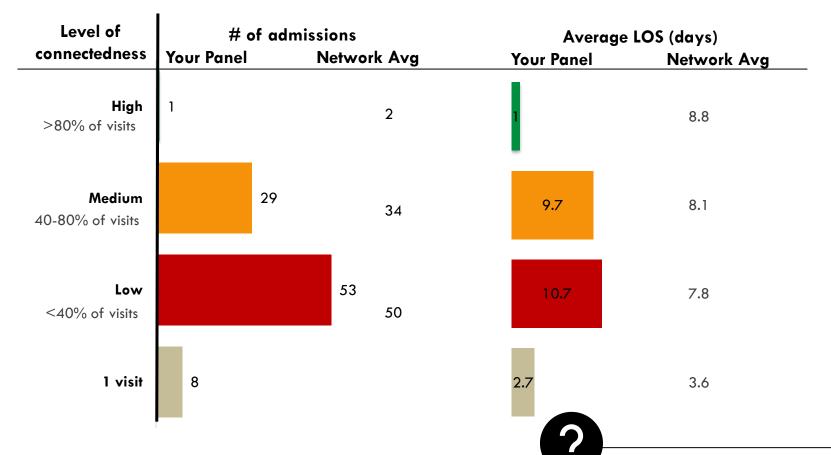
Asthma

- Coronary artery disease
- Congestive heart failure
- Diabetes

COPD

Mood Disorders

ACSC's only apply to patients under age 75



Interested in learning more about Ambulatory Care Sensitive Conditions (ACSCs)?

See: www.bestpracticesask.ca/resources

5 Prescribing indicators

It's not all on you...

The following section attempts to capture some data around your prescribing of certain medications – Beers List drugs, benzodiazepines, opioids, and antipsychotics. The point of reviewing this information is not to blame, criticize, or accuse.

The point is to inform and reflect.

There are a great many variables that need to be taken into consideration when it comes to who you prescribed medications to, and why - factors that this report is completely unable to recognize or identify.

All physicians are aware that most pharmaceutical options are double edged swords.

But physicians are also highly sensitive to the limitations of the health system in which they work. Non-pharmaceutical options for mental health and pain are vastly limited, particularly among patients of lower socioeconomic status.

How many of us have said to ourselves "this patient really needs rehabilitation and physiotherapy, not drugs" as we have written their prescription for pain medication?

Or recognized the desperate need for supportive counselling or CBT in a patient to whom we prescribed clonazepam?

Sadly, such support is unavailable to many Saskatchewan patients.

Further, physicians are cognizant of the fact that some of our elderly patients in long-term care facilities exhibit behaviours that could be better managed through compassion and human to human contact, rather than drugs. However, the fiscal realities and limitations on human resources cannot always provide such intense individual care.

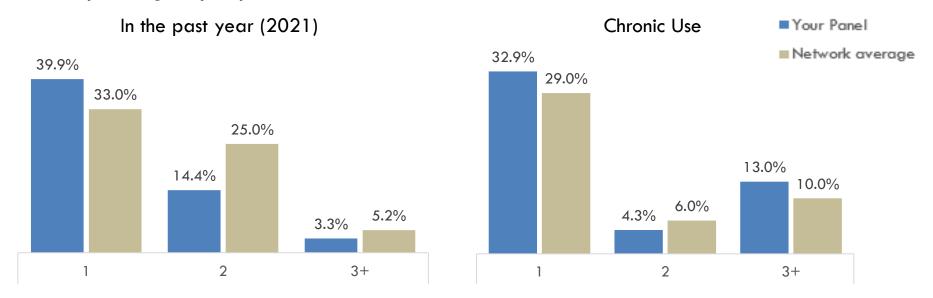
That stated, and with all these pieces and complexities in mind, there is still value in understanding our prescribing patterns - value in the mindfulness that is introduced by understanding "how much" and "how often".

5.1 Prescribing for Senior Citizens: High Risk Medications

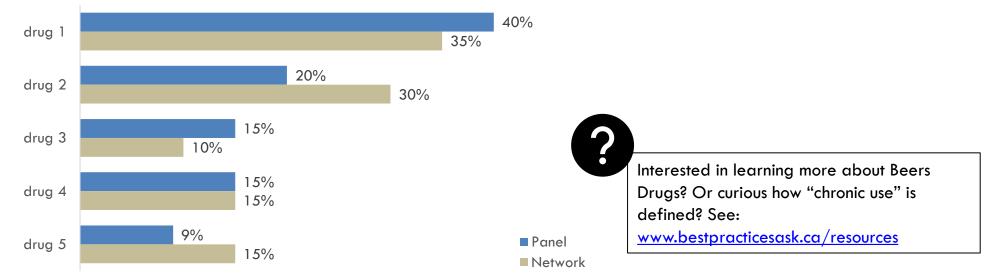
The Beers Criteria have helped inform clinical decision-making concerning the prescribing of medications for older adults in order to improve safety and quality of care since 1991.

 Adverse drug events are more common in individuals taking more high risk medications. This list is not meant to supersede clinical judgment or an individual patient's values and needs (AGS, 2019). Reducing polypharmacy is also recommended to reduce pill burden, risk of adverse drug events, and financial hardship (American Family Physician, 2019)

What percentage of your patients 65 and older took one or more medications listed in the Beers Criteria*?



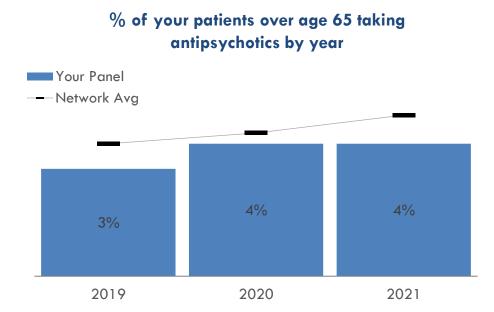
These are the 5 most frequently prescribed Beers drugs in Saskatchewan. What percentage of your patients have received them versus network averages?



5.2 Prescribing for Senior Citizens: Antipsychotic Medications

Antipsychotics are commonly prescribed to seniors with dementia who experience behavioural and psychological symptoms, including delusions, aggression, and agitation (CIHI 2016).

- The American Geriatric Society recommends avoiding their use unless non-pharmacologic options have failed, and patient is threat to self or others (strong recommendation, moderate quality of evidence).
- Studies have found that antipsychotics may be overused in long term care facilities. These medications are associated with increased risk of stroke and mortality in persons with dementia. (AGS 2019)

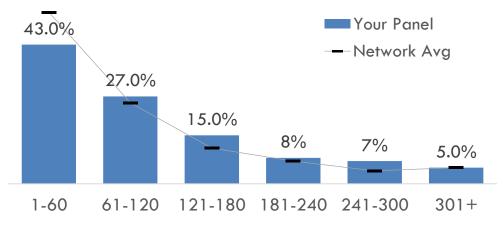


For seniors (age 65+) taking antipsychotics:

Who prescribed them? % by prescribing source

You only	30%
You & your clinic colleagues	30%
You & others	10%
You & clinic colleagues & others	10%
Clinic colleagues only	10%
Clinic colleagues & others	10%
Others only	10%

% of senior patients by # of days in past year (2021) for which they received medication

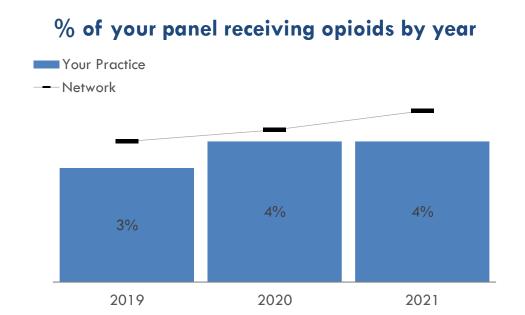


of days in the past year (2021) with drugs

5.3 Prescribing of opioid medications

The College of Family Physicians of Canada has published guidelines for family physicians regarding opioid prescribing:

- Don't continue opioid analgesia beyond the immediate postoperative period or other episode of acute, severe pain.
- Don't initiate opioids long-term for chronic pain until there has been a trial of available nonpharmacological treatments and adequate trials of non-opioid medications.
- See recommendations at: https://portal.cfpc.ca/resources docs/uploadedFiles/CPD/Opioid%20poster CFP ENG.pdf

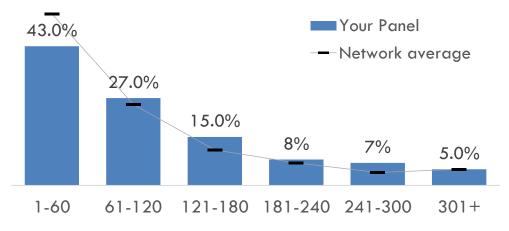


Among those receiving opioids:

Who prescribed them? % by prescribing source

You only	30%
You & your clinic colleagues	30%
You & others	10%
You & clinic colleagues & others	10%
Clinic colleagues only	10%
Clinic colleagues & others	10%
Others only	10%

% of panel patients by # of days in past year (2021) for which patients received medication

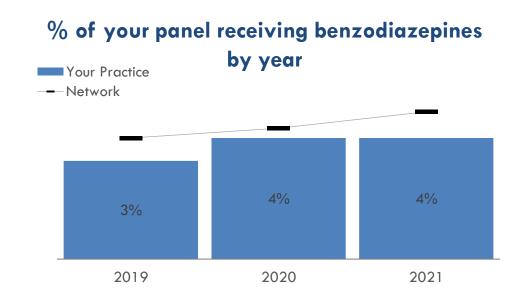


of days in the past year (2019) with drugs

5.4 Prescribing of benzodiazepines

Benzodiazepines may be of benefit for some patients experiencing Generalized Anxiety Disorder (GAD). They can reduce both somatic and emotional symptoms of GAD. There is significant concern, however, regarding:

- dependence and withdrawal (depending on duration of use)
- tolerance
- impaired psychomotor function and memory
- rebound anxiety (after short term use)
- increased risk of opioid toxicity and overdose
- Use to treat insomnia

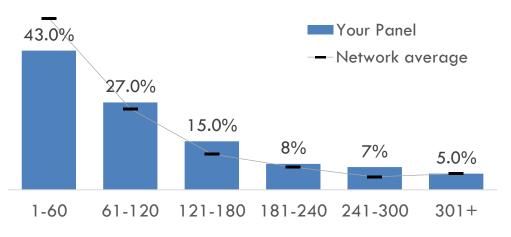


Among those receiving benzodiazepines:

Who prescribed them? % by prescribing source

You only	30%
You & your clinic colleagues	30%
You & others	10%
You & clinic colleagues & others	10%
Clinic colleagues only	10%
Clinic colleagues & others	10%
Others only	10%

% of panel patients by # of days in past year (2021) for which patients received medication



of days in the past year (2019) with drugs

Data Limitations

The following pages will go through the various pieces of the report and aid (we hope) in some of the reflective process. We will also provide some external resources and links that may be helpful.

MSB - Physician Billing Data

• Physician billing data only include 1 diagnostic code per patient visit; this may affect the results shown on Page as the code on record may not be the most responsible diagnosis.

PPD - Provincial Drug Data

- The days supply data used to calculate the number of days in 2021 for which patients received anti-psychotics, opioids and benzodiazepines is not validated by the Ministry of Health. It is based on data provided by pharmacies.
- In particular, there may be uncertainty around the number of days opioid prescriptions that are provided via patch may cover.

NACRS - Emergency Department Data

- Emergency Department visit records are not reported by all emergency departments in the province. Among those that do report, varying amounts of data are submitted, thus presenting complain and/or diagnostic code may not be available for all records.
- See the FAQ at <u>www.BestPracticeSask.ca/resources</u> for details regarding included/excluded sites.

Additional Resources

The following pages will go through the various pieces of the report and aid (we hope) in some of the reflective process. We will also provide some external resources and links that may be helpful.

Section 1.1 Panel Assignment:

- Although the 4-cut methodology estimates your patients with good accuracy, you may gain additional insights from your panel report by comparing it to your "expected" panel of patients based on your EMRs Most Responsible Physician (MRP).
- For more information on the 4-cut method process, please email: bestpracticesask@hqc.sk.ca.

Section 1.2 & 2.1 Panel & Visits by Age/Sex:

- Compared to the overall Saskatchewan population:
 - Are you caring for older or younger individuals?
 - Is your practice skewed towards men or women?
- Are there available supports in your practice and your community to provide primary care to your panel?
- If not, how could you advocate for these supports and services?
- Does understanding more about your intensive users influence the time and effort you commit to CME? For example, should you devote CME to prostate health, or managing menopause, or prenatal management?
- If you were able to provide group visits, would you consider them for managing chronic disease or prenatal care?
- Does understanding which cohorts visit most often influence your booking schedule? For example, are appointment times appropriate? Is same day availability appropriate?

Section 2.2 Continuity of Care

- How does your panel continuity compare to the provincial average? It may be higher if you've been in a stable practice for a long time, without any extended leaves. Your panel continuity may be low if you are new to practice, your panel size is very large, or you see a lot of patients from outside of your clinic.
- For further evidence regarding the value of continuity in primary care, https://patientsmedicalhome.ca/vision/continuity-care/

Section 2.3 Most common conditions driving patient visits

- Could this information help you identify areas for CME focus or extra training? Can you use it to advocate for patient needs?
- Does your panel include patients with chronic conditions, mental health problems, or other illnesses? There are best practice guidelines available that can support you in caring for patients with these needs:
 - https://canadiantaskforce.ca/guidelines/published-guidelines/
- Please consider available programs in your area:
 - https://www.sma.sk.ca/resources/21/chronic-disease-management.html
 - https://www.ehealthsask.ca/services/CDM
 - https://www.saskatchewan.ca/government/health-care-administration-and-provider-resources/saskatchewan-health-initiatives/mental-health-and-addictions-action-plan

Section 3.1 Chronic Conditions: Diabetes

- Is there room for improvement in your use of the CDM-QIP program?
- Do you want to learn more about the CDM-QIP program and how it can be of benefit to you and your patients?
- Are you up to date with the most recent Diabetes Canada guidelines?
- SMA CDM-QIP program link: https://www.sma.sk.ca/resources/21/chronic-disease-management.html
 - Diabetes Canada guidelines and tools: https://www.diabetes.ca/health-care-providers

Section 3.2 Chronic Conditions: Coronary Artery Disease

- Do you have more questions about the CDM-QIP program? SMA CDM-QIP program link: https://www.sma.sk.ca/resources/21/chronic-disease-management.html
- Do you need to read the latest guidelines for coronary artery disease or find resources for patients?
 - Canadian Cardiovascular Society guidelines: https://www.ccs.ca/en/guidelines
 - Hypertension Canada resources: https://guidelines.hypertension.ca

Section 4.1 Emergency Department Use

- Can you identify those patients who are frequent users of the ED?
- What can you and your colleagues do to reduce inappropriate ED visits?
- Large numbers of "less urgent" visits (i.e., CTAS 4 and 5) may be a sign that patients are having trouble accessing primary health care. Does this appear to be a problem for patients in your practice?
- Health care providers should talk to their patients about appropriate use of emergency departments. There are resources available to support you in having these conversations: Choosing Wisely Canada https://choosingwiselycanada.org/unnecessary-treatments-ed

Section 4.2 ED visits for minor conditions

- High rates of avoidable ED visits during business hours may indicate your patients are having trouble getting an appointment to see you. Tracking measures related to supply, demand, activity, third next available appointments, no-show rates, and continuity of care can help you optimize your practice.
- The Saskatchewan Health Quality Council (HQC) provides surveys that you may want to utilize to find out how your patients feel they could be better served by you and your clinic: https://www.hqc.sk.ca/health-system-performance/measuring-the-patient-experience
- Considering the COVID-19 pandemic, patients may not know that physician's office is open, and the physician has same-day appointments. So, it is recommended that physicians practice on revising their websites or tools that they use to inform patients about their office hours.

Section 4.3 Hospital Admission

- As primary providers, you are likely aware of the patients in your practice who have frequent hospital
 admissions. These patients often reflect a high degree of multi-morbidity or advanced chronic disease.
 Sometimes, patients are at highest risk for re-admission in the acute post hospital discharge time period.
 This can reflect premature discharge, patient non-compliance, lack of community follow up or poor
 ongoing support in the community setting.
- Do you have the resources in your practice, in your community to care for high needs patients post hospital discharge?
- Do you feel appropriately informed and supported when your patients are discharged from hospital?
- Are there better ways to coordinate hospital discharge in your Network that might reduce the chances of readmission?
- Do you have an improvement idea that you'd like to pursue? HQC's Clinical Quality Improvement Project (CQIP) is a QI training program designed specifically for physicians: https://www.hqc.sk.ca/education-learning/cqip

Section 4.4 Top 10 Conditions for Hospitalization

- This data only captures a single condition for each admission. If there were multiple medical conditions responsible for the hospital admission, that complexity is not reflected. However, it may be interesting to note whether or not your "most common reason for admission" varies from the Network's. Does the reason for hospital admission surprise you? Is that condition something that you need to address, either within your own practice, clinic or Network?
- "Length of stay" in hospital is a metric that reflects many variables. However, discharge planning often plays a large role. Are you aware of any obstacles for the discharge of your patients? Do they receive the care they require in the community? Alternatively, do you believe that your patients require a longer LOS? Are their medical conditions stable at discharge? Do you believe that there are appropriate links between acute care and community care in your Network?
- Should you have concerns, do you know who your Primary Care Network physician leads are?

Section 4.5 ACSC Admissions and Continuity of Care

- Continuity of care an ongoing relationship between a provider and a patient should be a key objective of primary care. Evidence shows that patients who consistently see the same primary care physician have better outcomes and lower costs.
- What does the data tell you about continuity in your relationships with patients? Given the characteristics of your panel, are you surprised by the reasons for admission? Are there differences in LOS between your panel and the provincial average? Admissions for patients with chronic conditions can sometimes be avoided with evidence-based chronic disease management. Consider enrolling in the SMA CDM-QIP program: https://www.sma.sk.ca/resources/21/chronic-disease-management.html

Section 5.1 Beers Drugs

- Beers Criteria 2019 Pocket Card: https://www.elderconsult.com/wp-content/uploads/PrintableBeersPocketCard.pdf
- STOPP/START Criteria, Version 2 for potentially inappropriate medication use in older adults. STOPP (Screening Tool of Older Persons' Potentially inappropriate Prescriptions)/START (screening tool to alert doctors to the right treatment): https://www.farmaka.be/frontend/files/publications/files/liste-stopp-start-version-2.pdf
- Medication Appropriateness Index: https://globalrph.com/medcalcs/medication-appropriateness-index-calculator/
- Polypharmacy Toolkit V2 2019, Regional Geriatric Program of Ontario: https://www.rgptoronto.ca/wp-content/uploads/2018/11/SF7-Toolkit-Polypharmacy.pdf
- Polypharmacy: Evaluating Risks and Deprescribing (AAFP, 2019): https://www.aafp.org/afp/2019/0701/p32.html
- RxFiles Drug Considerations in the Elderly: https://www.rxfiles.ca/RxFiles/uploads/documents/members/CHT-LTC-Eldely-Pearls.pdf

Section 5.2 Anti-psychotics

- Search your EMR to identify diagnoses being treated and location of seniors (i.e., community vs long-term care). Is there a pattern?
- If you'd like support in understanding your prescribing patterns, RxFiles offers academic detailing to clinicians by pharmacists: http://www.rxfiles.ca/rxfiles/home.aspx
- Are you aware of Health Canada's alert regarding risperidone? http://healthycanadians.gc.ca/recall-alert-rappel-avis/hc-sc/2015/43797a-eng.php
- A toolkit called "When Psychosis isn't the Diagnosis" is available to support interventions to reduce excessive
 use of antipsychotic medications in long-term care facilities. Its content is derived from the Appropriate Use of
 Antipsychotics (AUA) Toolkit developed by Alberta Health Services:
 https://www.albertahealthservices.ca/scns/auatoolkit.aspx
- Choosing Wisely Canada https://choosingwiselycanada.org/perspective/antipsychotics-toolkit/
- For related case studies, see: https://www.cfp.ca/content/57/12/1420

Section 5.3 Opioids

- Search your EMR to find patients being prescribed opioids. Reflect on the reasons why these patients were prescribed opioids. Are the prescriptions appropriate?
- How many of your patients with chronic non-cancer pain are being prescribed opioids outside the recommended use guidelines?
- Canadian Guideline for Opioids for Non-Cancer Pain: http://nationalpaincentre.mcmaster.ca/guidelines.html
- Are any patients at risk for or experiencing an opioid use disorder?
- Consider tracking and assessing for aberrant drug behaviours: Appendices B-10 and B-11 of http://nationalpaincentre.mcmaster.ca/documents/practicetoolkit.pdf
- Chronic Non-Cancer Pain Management and Opioid Resources (CFPC): https://www.cfpc.ca/chronic-non-cancer-pain-management-opioid-resources/
- Choosing Wisely Canada (CWC): https://choosingwiselycanada.org/campaign/opioid-wisely/
- RxFiles offers academic detailing to clinicians by pharmacists: http://www.rxfiles.ca/rxfiles/home.aspx

Section 5.4 Benzodiazepines

- Run a search/report in the EMR to identify individuals being prescribed benzodiazepines.
- Consider using a risk-assessment tool, such as that created by the Centers for Effective Practice in 2019, which can be applied to patients of all ages. https://cep.health/clinical-products/benzodiazepine-use-in-older-adults It also contains a robust selection of alternatives to benzodiazepines that may benefit patients for whom you decide benzos are not the safest option.
- Are any patients at risk for or experiencing a benzodiazepine use disorder based on long term use and other risk factors? Consider tapering patients at highest risk off benzodiazepines in favour of alternative treatments. http://www.cpsa.ca/wp-content/uploads/2017/06/Benzodiazepine-Clinical-Toolkit-Use-and-Taper.pdf
- In older patients, consider applying: Canadian Guidelines on Benzodiazepine Receptor Agonist Use Disorder among Older Adults, 2019 https://ccsmh.ca/wp-content/uploads/2019/11/Benzodiazepine Receptor Agonist Use Disorder ENG.pdf

What's Next?

What might next year bring? Here are some ideas we're exploring (no promises yet). Indicators related to:

- Cancer screening programs
 - What proportion of your patients are screened per program guidelines for Cervical, Breast and Prostate Cancer?
- Childhood Vaccinations
 - What proportion of your pediatric patients are fully immunized for common diseases by their 2nd and 7th birthdays?
- Social Determinants of Health
 - Do your patients face employment and/or food insecurity issues? Barriers to transportation or access to health services?

These are just some of our thoughts; please, continue to give us feedback and your ideas!

We aim to keep improving this report and ensuring it is relevant and useful to you.